7.2.1 Job Dashboards

Executive Summary

Senior Facilities Manager

| Megatrends impacting the Job Role in Short to Medium-Term | | | | |
|-----------------------------------------------------------|----------------|--|-------------------------|--|
| COVID-19 | Multi-Skilling | | Workforce Challenges | |

Impact of Industry

| Impact Assessment | | | |
|---------------------------|--|--|--|
| M | | | |
| MEDIUM | | | |
| degree of change in tasks | | | |

| Technology Trends impacting the Job Role in Short to Medium-Term | | | | |
|------------------------------------------------------------------|----------------------|------------------------|--------------|--|
| BIM Technology | Blockchain | Data Analytics & Al | Digital Twin | |
| Remote Monitoring | RPA | Robots & Automation | VR/AR | |
| 5G, IoT & Smart Buildings | Modular Construction | | | |

Todav

This job role formulates plans to improve facilities' operations, ensures consistency of service standards, evaluates services, cascades organisational WSH practices, outlines sustainability guidelines, reviews tender specifications and budget plans, evaluates quotations, and develops maintenance contracts.

Future

This job role may need an understanding of technology application and data interpretation skills so as to leverage data insights and formulate data-driven plans for facilities operations improvement. Job holders may need an understanding of digital tools and platforms to monitor and evaluate service standards. Job holders may need to keep abreast with evolving trends and technologies to effectively manage changing contracting models due to trends of integration/aggregation of FM services, and continued focus on smart facilities, safety and sustainability guidelines as per green building strategies.

| Job Tasks Today | Impact at Task-level / Future view of Job Tasks | | Time Horizon |
|---------------------------------------------------------------------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Recommend improvements and evaluate facility operations | М | Job holders will continue to be expected to formulate plans and recommendations to improve facility operations and service quality, and may require capabilities to interpret and analyse greater volumes of data available (enabled by technology e.g., 5G, IoT) to develop more robust recommendations. Job holders may also see growing focus on incorporating latest trends and technologies in facility operations planning that address growing areas of interest (e.g., Green Buildings, Sustainable Methods). | Short- term |
| Review and evaluate budgets and contracts | L | ► Job holders may need to understand smart contracting technologies (e.g., Blockchain) to review tender specifications, maintenance contracts and SLAs on alternative platforms. | Medium- term |
| | М | Job holders may need to be aware of risks arising from new trends (e.g., partnership models arising from integrated/aggregated FM) and review incorporation in contractual terms and tender specifications. | Short- term |





Studies

7.2.1 Job Dashboards

Senior Facilities Manager

| Job Tasks Today | Impact at Task-level / Future view of Job Tasks | | Time Horizon |
|--------------------------------------------------------------------|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Cascade safety and sustainability practices | L | Job holders may see increased focus in cascading environmental sustainability guidelines and practices, adjusting measures to effectively realise organisation's green building strategies. | Short- term |
| Oversee people and organisation management | М | ▶ Job holders will need to continuously keep up to date with skills in- demand and apply the knowledge to drive initiatives addressing technical and business recruitment, training and development needs. | Short- term |
| Evaluate and implement proposed continuous improvement initiatives | М | Digital tools (e.g., Data Analytics & AI) may enhance the conduct of cost- benefit analyses and generate more robust outcomes. Job holders will need capabilities to interpret the outcomes and apply to support the implementation process. | Short- term |
| | М | ► Job holders will continue to see growing focus on implementation of latest facilities management trends and technologies (e.g., Smart Buildings), and will need to be equipped with understanding the application of such trends and technologies to ensure successful implementation. | Short- term |

The following TSCs/CCSs have been identified as in-demand/emerging for the job role going forward:

| In-demand Technical Skills and Competencies | | | | | |
|---------------------------------------------|--------------------------------------------------------|-----------------------------|--|--|--|
| Contract Administration and Management | Data Collection and Analysis | Design for Maintainability | | | |
| Green Facilities Management | People Management | Smart Facilities Management | | | |
| Stakeholder Management | Technology Application | Technology Scanning | | | |
| Emerging Technical Skills and Competencies | | | | | |
| Critical Thinking | tical Thinking Environmental Sustainability Management | | | | |
| Emerging Critical Core Skills | | | | | |
| Digital Fluency | Transdisciplinary Thinking | | | | |

