

I'm Debbie, and I am the...

# Finance Transformation Lead

May also be known as: Finance Project Manager or Finance Systems Solution Manager I am the integrator driving integration across Finance. I have in-depth knowledge of project management methodologies such as Waterfall, Agile, Scrum, Kanban, etc. My aim is to embed a culture of process efficiency and agility across the Finance organisation

#### WHO AM I

# Debbie Finance Transformation Lead

"I am the Finance Transformation Lead and I lead transformation initiatives for Finance. I also represent Finance in communicating any impact on Finance systems and outputs for initiatives that originate outside of the Finance organisation. From a project management perspective, I lead planning and execution of projects to meet objectives and ensure adherence to approved scope, time, and budget. I have a strong understanding of the project and business risk and complexity, as well as visibility over day to day challenges to better advocate digital technologies to workaround those challenges "

## MY ROLE

I ensure that all transformation and project activities are aligned with goals based on the agreed-upon schedule and scope.

Several activities that I am responsible for are as follows:

- Align project outcome with vision
- Drive agility to adapt to shifting needs
- An integrator to drive understanding of integration points between different departments and disciplines
- Enable sharing of resources, methodologies, tools and techniques for project success across Finance
- Responsible for creating budget, plans, schedules, resource allocation, track project performance
- Identify and develop project management methodology, best practices and standards
- Advocate for digitalisation, process improvement and process standardisation, where reasonable
- Coach, mentor, train and provide oversight for project team
- Train Finance users on implemented software and technologies

#### DAY IN MY LIFE

11:00

2:00

5:00

9:00 Meet with Project Team A for daily scrum meeting to run through the progress against Sprint Goal and adapt the Sprint Backlog as necessary

10:00 Schedule **meeting with IT** (i.e. the team identified as owner during the scrum meeting) on the recent system issues and to discuss the roadblocks on system availability preventing Finance from working effectively

Review the team's estimate of work, assess the need to request product owner to review scope

1:00 Review project risks, issues and dependencies tracked on project dashboard / task management system and escalate project risks and issues as required

Schedule and plan for the upcoming sprint planning session for Project Team B including drafting the initial work to be performed for the Sprint, to be discussed with Project Team B during the sprint planning session

Facilitate Brown Bag session for Finance users on the Lean principles and methodology with the aim of embedding operational excellence in their day to day work

### MY SKILLS

Accounting and Tax Systems

Project Management

Digital Tech Adoption & Innovation

Stakeholder Management

Agile Project Delivery

Cross-Functional Acumen

User Centric Approach & Testing

Digital Tech Environmental Scanning

Project Execution and Control

Change Management

## MY TOOLBOX



Business Process Management (BPM) tools contain human task management, workflow and collaboration functionalities to enable various users and project teams to collaborate, track and manage tasks and workflows to achieve business outcomes. BPM solutions are typically self-service, enabling users to raise cases and incidents directly, with more advanced BPM tools powered by Al-driven chatbots to identify and triage critical incidents and escalate as appropriate