Impact Assessment



tasks

The job will potentially require MODERATE REDESIGN

A fair proportion of the job tasks will be substituted by technology, with human intervention required for high value-adding tasks as against routine, repetitive tasks

Today

The **Pastry Cook** is responsible for preparing a variety of pastry-based confectioneries. The job holder measures ingredients, makes various baked goods, and guides the finishing touches. He/She also supports staff's compliance with hygiene, safety and other standards, and performs food and beverage operational tasks. The job holder is expected to execute continuous improvement activities within his/her workstation, and follow customer service standards to escalate feedback on service challenges through proper escalation channels.

Responsibilities of the role in the future

Technologies will automate **labour-intensive tasks** such as the preparation of pastries and inventory management. **Human expertise** and **technical knowledge** may be still required to oversee the cooking process and handle complex recipes. Following the adoption and use of digital tools such as kitchen robotics and autonomous cooking machineries, focus should be on upskilling on the **handling and basic maintenance of technology tools**. The job holder may need to undergo reskilling to be able to take on additional responsibilities outside of his/her job scope such as the **coordination of central kitchen operations** and **supporting front-of-house operations** when required.

Critical Work	Job Tasks Today	Impact At Task-level /	Future View of	Impact Of Trends
Function		Future View Of Job Tasks	Skills ¹	/ Technology
Prepare pastry and baked goods	Prepare ingredients M needed for daily production of pastries	 The preparation of pastry and baked goods ingredients is increasingly performed using kitchen robotics and autonomous cooking machineries in central kitchens or outsourced to a third-party vendor. This allows the job holder to focus more on conducting quality checks on ingredients. 	Food quality assurance	Outsourcing ○→◇ of food preparation

Note:

¹ This column lists skills that the job holder is expected to utilise to a greater degree to excel at the job. They can be mapped to the in-demand SFw Technical Skills and Competencies for the role.

Pastry Cook (2/4)

Critical Work Function	Job Tasks Today	Impact At Task-level / Future View Of Job Tasks	Future View of Skills ¹	Impact Of Trends / Technology
Prepare pastry and baked goods	Prepare a variety of pastry-based confectioneries	 The preparation of pastry and baked goods ingredients is increasingly performed using kitchen robotics and autonomous cooking machineries in central kitchens or outsourced to a third-party vendor. However, the job holder is still required to use their technical knowledge and expertise when overseeing the baking process, suggesting new menu possibilities and reducing food spoilage or wastage. 	Suggestion of pastry product offerings Food waste reduction	Automated machineries Outsourcing of food preparation
Support food and beverage operations	Maintain records of inventory and supplies of pastries	Smart Inventory Management and e- Procurement Systems may be used to track the inventory and supply levels of pastries and baked goods in real- time, freeing up the job holder to focus on other operational tasks.	Operation of technology solutions	Enterprise systems
Maintain hygiene, safety and standards	Ensure staff's compliance with the organisation's Workplace Safety and Health (WSH) policies and procedures	The job holder should ensure his/her team's compliance to the organisation's food and beverage hygiene standards, Workplace Safety and Health (WSH) policies and procedures and food waste management Standard Operating Procedures (SOPs).	Current skills remain as impact at task-level is low	N/A

Critical Work Function	Job Tasks Today	Impact At Task-level / Future View Of Job Tasks	Future View of Skills ¹	Impact Of Trends / Technology
Deliver customer experience	Escalate feedback on service challenges through proper escalation channels	Customer Relationship Management (CRM) Systems may be used to collect customer feedback from various sources and pass on important feedback to the department or team in-charge. However, the job holder is still required to handle complex customer feedback and ensure customer satisfaction.	Customer data collation on CRM systems Operation of technological solutions	Enterprise systems High service standards
Contribute to continuous improvement	Provide recommendations in the development of new recipes to renew menus based on suggestions given	The job holder will continue to suggest and carry out continuous improvement activities within their workstation. The job holder should continue contributing ideas for new recipes and operate emerging technology/tools to improve work productivity.	Current skills remain as impact at task-level is low	N/A

In-demand Technical Skills and Competencies	(TSCs)) Required

Customer Data Analysis



Food and Beverage Recipe Formulation



Food Waste Disposal and Reduction



Quality Assurance Management

Adaptability

Self Management



In-demand Critical Core Skills (CCSs) Required

Technology Application and Implementation



Learning Agility

• Skills that are not marked are available in SFw for Food Services and tagged to this job role.

Digital Fluency

Redesign Possibilities	
Vertical Stacking	Consolidated with Assistant Pastry Cook / Assistant Baker / Kitchen Assistant and enlarged to become Pastry Specialist.
Hovizantal Stanking	Consolidated with <i>Baker</i> and enlarged to become Pastry and Baking Specialist.
Horizontal Stacking	Consolidated with Senior Cook / Station Chef and enlarged to become Kitchen Operations Specialist.

Possible Archetype Differences for Job Redesign · Companies within the Full-Service archetype such as mid-scale and fine-dining restaurants are more likely to possess an in-house baking function. The job holder could undergo horizontal and vertical stacking within the function to maximise manpower efficiency. The Pastry Cook could undergo vertical stacking with the Assistant Pastry Cook / Assistant Baker / Kitchen Assistant to become a Pastry Specialist. This would possibly require the job holder increase output of pastries to be prepared **Full-Service** and should leverage on technology where possible. The Pastry Cook could also undergo horizontal stacking with the Baker to become a Pastry and Baking Specialist. This would not only require the job holder to handle complex recipes for pastries, but for baked goods as well. The Pastry Cook could also undergo horizontal stacking with the Senior Cook / Station Chef in the Culinary arts function to become a Kitchen Operations Specialist. This would require the job holder to handle complex recipes for pastries, as well as general cooked food · Companies within the Quick-Service archetype are unlikely to possess an in-

house pastry function as it is usually outsourced.

of the Quick-Service archetype.

Thus, the above job redesign possibilities may be less prominent for companies

Quick-Service