

Management accountant/Financial planning and analysis analyst/Business analyst

Proficiency level

- X New Gen AI skills
- X Transferrable skills at the same proficiency level
- X New skills
- X Transferrable skills at a higher proficiency level¹

Skills Framework track	Management accounting	Job function	Finance	Job family	Accountant
Sub-sectors	Retail banking, corporate banking, investment banking, private banking and wealth management, asset management, insurance	Expected augmentation by Gen AI	<p>Do more and do new: Gen AI can enhance the analysis of trends and risks, and improve insight extraction from financial statements. Gen AI tools can also streamline the preparation of management reports with written narratives, which can help drive favorable and actionable business outcomes; output from Gen AI tools can be used directly by other stakeholders in the organization, such as Business Heads from the various business units</p>		

Key tasks that can benefit from Gen AI

Critical work functions	Key tasks
Manage efficiency and effectiveness of resource allocation	Analyze trends, possible improvements, areas of risks, financing, and any key issues related to the business
Support strategic planning	Support proposed improvements by providing analysis of operational efficiency Extract insights from financial statements Assist in the preparation of management report with written narratives to support analysis and findings

New Gen AI skills

Prompt design	2
Gen AI principles and applications	2
Ethical and responsible Gen AI adoption	2

Additional skills required for potential redesigned role

Role 1: Business valuation associate / Business valuation executive (adj ² . Score: 0.54)				
Stakeholder management	3	Professional and business ethics	3	Financial modeling
Benchmarking	3	Taxation laws	3	Valuation approaches and methodologies
Corporate and business law	3	Data governance	4	Valuation conclusion and reporting
Digital technology environment scanning	3	Data analytics	4	Business development
Financial analysis	3	Valuation of different classes of interest	3	Business acumen
Macroeconomic analysis	3	Valuation research and analysis	3	
Role 2: Tax associate / Tax executive (adj. Score: 0.51)				
Stakeholder management	3	Taxation laws	3	Tax compliance
Corporate and business law	3	Accounting and tax systems	4	Transfer pricing
Digital technology environment scanning	3	Tax controversy management	3	Tax advisory
Professional and business ethics	3	Tax risk management	3	

1. Transferrable skills with an increase in one level of proficiency is considered easier to acquire than transferable skills with multiple levels of increase in proficiency, followed by net new additional skills. Depending on job redesign for the financial institution, the financial institution will have to pick select skills to reskill employees on, via a combination of on-the-job training and existing courses.

2. Skills adjacency score.

Source: SkillsFuture Skills Framework

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